Concept	Phase 1	Phases 2 & 3	Phase 4 & 5	Phase 6	Phase 7	Phase 8
Overall Effect	Overall Effect	Overall Effect	Overall Effect	Overall Effect	Overall Effect	Overall Effect
Operations	Total Revenue	Total Revenue	Total Revenue	Total Revenue	Total Revenue	Total Revenue
	Revenue Change	Revenue Change	Revenue Change	Revenue Change	Revenue Change	Revenue Change
	Temporary Closures	Temporary / Permanent Closures	Temporary / Permanent Closures	Temporary / Permanent Closures	Temporary / Permanent Closures	Temporary / Permanent Closures
	Change in Employees	Change in Employees	Change in Employees	Change in Employees	Change in Employees	Change in Employees
		Rehiring Employees				
	Change in Hours	Change in Hours	Change in Hours	Change in Hours	Change in Hours	Change in Hours
		Remote Work				
		Online Platforms				
COVID Test/Vaccine			Negative COVID Test	Negative COVID Test	Negative COVID Test	Negative COVID Test
			Proof of COVID Vaccination	Proof of COVID Vaccination	Proof of COVID Vaccination	Proof of COVID Vaccination
Challenges / Impacts				Difficulties Hiring Employees	Difficulties Hiring Employees	Difficulties Hiring Employees
	Supply Chain	Supply Chain / Other Disruptions	Supply Chain / Other Disruptions	Supply Chain / Other Disruptions	Supply Chain / Other Disruptions	Supply Chain / Other Disruptions
	Shift in Production					
	Carry-out/Curbside					
		Operating Capacity Factors	Operating Capacity Factors			
		Operating Capacity Change	Operating Capacity Change			
			Leased Space			
						Negative Factors
Change from Pre-pandemic Normal				Paid Employees	Paid Employees	
				Paid Employees Working from Home	Paid Employees Working from Home	
				Demand	Demand	
				Prices Paid	Prices Paid	
					Change in Business Practices	
Change from Six Months Ago						Paid Employees Working from Home
						Demand
						Prices Paid
Finance	Cash on Hand	Cash on Hand			Cash on Hand	Cash on Hand
			Planned Capital Expenditures			Planned Capital Expenditures
	Missed Loans	Missed Loans				
	Missed Other	Missed Other				
	Requested Assistance	Requested Assistance	Requested Assistance			
	Received Assistance	Received Assistance	Received Assistance	Received Assistance	Received Assistance	
Outlook						Business Practices
			Business Travel	Business Travel	Business Travel	Business Travel
				Revenues from Exports		
		Future Needs	Future Needs	Future Needs	Future Needs	Future Needs
	Return to Normal	Return to Normal	Return to Normal	Return to Normal	Return to Normal	Return to Normal